

Appendix 3: Council Plan Targets and Supporting KPI's for 'Our Economy by driving growth, promoting the district and being business and visitor friendly'

Target Status		Usage
	Not Started	The target has yet to be started, but is well within the date for completion
	On Track	The target is progressing well against the intended outcomes and intended date.
	Not on Track	<ul style="list-style-type: none"> • The target is six months off the intended completion date and the required outcome may not be achieved • To flag annual indicators within a council plan period that may not be met. • To reflect any indicator that does not meet the expected outturn for the reporting period (quarterly).
	Achieved	The target has been successfully completed within the target date. Success to be celebrated.
	Extended	The date for completion of this target has been formally extended by a Director and/or Members.
	Achieved, behind target	The target has been completed but outside the intended target date. Success to be celebrated but reason for late delivery should be acknowledged.
	Suspended	The target has been temporarily suspended by a Director and/or Members due to an unforeseen issue. Recommendation needs to be made and discussed at SLT.
	Withdrawn	The target has been recommended for withdrawal and discussed at SLT meeting. Cabinet Member and Deputy Leader need to be informed.
	Failed	The target has failed to achieve what it set out to accomplish within the intended target date.

Key Council Target	Directorate	Status	Q3 Oct 25-Dec 25 inc.	Target Date
<p>ECO.01 - Refresh our Business Growth Strategy to enable and empower Dragonfly to support the Council to make best use of our assets, support growth in the local economy, attract inward investment to the district and maximise the district's share of potential funding streams from the Government and the East Midlands Combined County Authority</p>	Dragonfly	Extended	<p>A draft Business Growth Strategy has been prepared, following stakeholder engagement events held in late 2025.</p> <p>The Strategy is in its final stages of publication and will be reported to Council for formal adoption in Spring 2026.</p> <p>To coincide with the return of the DFly companies on the 1st Feb '26 and following further discussion with the Interim Strategic Director of Economic Growth and the Portfolio Holder for Growth this priority has been extended.</p>	Sep 26
<p>ECO.02 - Work with partners to develop a place-based narrative to encourage inward investment, increase engagement with our key heritage assets and grow the visitor economy, the number of tourists and the amount of tourism spending in the district by 2025.</p>	Dragonfly	Achieved, behind target	<p>A number of initiatives have been launched to demonstrate our engagement with our partners to date, which reflects the fact this target has been marked achieved, behind target. As per the narrative below work connected with this priority is now ongoing, and so will continue to be reported against into Q4 25/26.</p> <p>The team are working on a collaborative visitor economy campaign with Newark & Sherwood, Bassetlaw, and Notts County to showcase attractions via a digital trail called Rebel Rangers (infrastructure already in place, and previous campaign was very successful).</p>	Dec 2025

			<p>Promotional district wide communications about this project were successfully launched in Feb 2026.</p> <p>Bolsover District Council has also launched the Community and Place Fund, supported by £15 million in funding from the MHCLG, to deliver a series of significant projects across the district through to Spring 2028 supporting projects that make our towns and villages more vibrant, inclusive, and resilient.</p> <p>The Community and Place Fund programme (2025 – 2028) encourages residents, groups, and organisations to take ownership of ideas that matter to them. Whether it's a community garden, a creative arts programme, a heritage trail, or a pop-up event space, the fund is here to help bring your ideas to life.</p> <p>What the fund supports: The Community and Place Fund is focused on projects that:</p> <ul style="list-style-type: none">• Improve public spaces - parks, town centres, community hubs• Celebrate local identity - heritage, culture, and storytelling• Boost community wellbeing - inclusive activities, events, and engagement• Encourage pride in place - making Bolsover feel even more welcoming and connected <p>Invitations for grant applications are currently open on our website and will be reported in Q4 25/26.</p>	
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<p>ECO.03 - Work with partners to develop innovation and growth in our cultural and creative sectors through active support of an investment in a creative's network, cultural corridor, and maker's hub.</p>	<p>Dragonfly</p>	<p>Achieved, behind target</p>	<p>A number of initiatives have been launched to demonstrate our engagement with our partners to date, which reflects the fact this target has been marked achieved, behind target. As per the narrative below work connected with this priority is now ongoing, and so will continue to be reported against into Q4 25/26.</p> <p>The team have spent time developing the proposals and consultation materials for the new engagement hub in Bolsover town, which opened in January '26. There has been an engagement strategy for meaningful consultation on the regeneration projects prepared, and phase 1 of the engagement consultation is open until 6th March '26.</p>	<p>Dec 2025</p>
<p>ECO.04 - Work with Higher Education and Further Education providers and other partners to develop post 16 provision within the district to enable and empower more of our local workforce to find better paid, skilled jobs.</p>	<p>Dragonfly</p>	<p>On Track</p>	<p>Retrofit green skills hub: The Government has confirmed investment into the North Derbyshire University Academy (NDUA), making the announcement in December 2025. There are no timescales for the development to commence, a planning application to be made, or an opening date for students.</p>	<p>Mon-31-Jan-28</p>
<p>ECO.05 - Secure investment in improvement of our existing business estate and delivery of new commercial space, including regeneration of Pleasley Mills, to meet the needs of local business, encourage inward investment and</p>	<p>Dragonfly</p>	<p>On Track</p>	<p>The purchase of the Co-Op and the former White Swan Public House have both completed and are now owned by the Council. Both have been secured. 36-36a Market Place is progressing through conveyance but the completion date has been delayed until the new year to ensure there are no issues with the property over the Christmas and New Year period.</p>	<p>Fri-31-Mar-28</p>

support growth throughout the local economy.

Pleasley Vale Business Park

A significant amount of work continues to be delivered across the site. There have been a number of actions agreed and works undertaken at a total cost to date of £1,675,469:

- Works to repair the slipped lintel above the window on the third floor of Mill One are complete and the repairs to the stairwell on the fifth floor of Mill One are complete with the scaffold dismantled and the site compound now removed.
- All Aspect (Northants) Ltd have completed works to install netting to the unit AG.
- The crash deck temporary scaffold has been erected in unit A1.
- All Aspect (Northants) Ltd have completed works to install netting to the two ground floor units DG1 and DG2.
- Works have also been completed to restrict access to the parts of Mill One which were identified as being unsafe and not to be reopened after the closure in December.
- High-level maintenance for repairs items such as refixing loose copings, refixing wooden slats to high level doors, blocking up holes in masonry, remove plant growth, pointing etc are complete.
- Urgent works have been completed to remove asbestos within a former bomb shelter adjacent to Mill 2 and blocking off this part of the site to prevent future access.

			<ul style="list-style-type: none"> • A2 Maritime, along with P&D Environmental, have completed a full inspection of the culverts throughout the site. • P&D Environmental have completed works to repair and reinforce the dam wall abutting mill one pond and the river Meden (Phase 1). • In December, Executive resolved to appoint P&D Environmental Ltd to undertake the scope of works for desilting the mill ponds one and two, de-vegetation of the banks, and all associated environmental compliance. The NEC4 contract has been issued to P&D, and works are ongoing to prepare the RAMS and mobilisation back to site for the works to start mid-February (phase 2). 	
<p>ECO.06 - Deliver a fully operational crematorium and manage this facility to generate income from 2025.</p>	<p>Dragonfly</p>	<p>Extended</p>	<p>Work on site is progressing well, with the building's construction works for this period including:</p> <ul style="list-style-type: none"> • WC's have all been tiled. • Vinyl installation completed. • More bushes and trees have been installed. • Bulbs and shrubs arriving on site for further planting up • of available areas. • Continuation of the 2nd fix installation in both • buildings. • Commencement of commissioning in the crematorium. • Gathering Courtyard complete. • Fire doors being installed in both buildings. • Window boards complete in both buildings. 	<p>Spring 2026</p>

			<ul style="list-style-type: none"> • Acoustic ceilings boarded • Rooflight reveals boarding ongoing • Taping and jointing ongoing • Ongoing first coat on skirting, architrave and window • Boards. • Completion of 2nd fix M&E • Continuation of commissioning in the crematorium. • Commencement of commissioning in the wake. • All plastering completed • Completion of all planting up except the entrance area and the grassed areas either side. <p>Recruitment of the Crematorium Manager and two Cremator technicians is underway, with candidates shortlisted and interviewed, with a preferred candidate selected for each of the three posts. One Cremator technician will commence on 12 Jan, and the other on 16 Feb. The Crematorium Manager will commence in post on 5 Jan 2026.</p>	
ECO.07 - Review procurement rules to meet public procurement regulations and social value requirements.	Governance, Legal Services and Monitoring Officer Directorate	On Track		(not specified)

No Council KPI's to report under this council plan aim.